

Rhyl Going Forward Neighbourhoods & Places

PROGRAMME RISK REGISTER

September 2012



LIKELIHOOD	5 Almost certain	5	10	15	20	25
	4 Likely	4	8	12	16	20
	3 Possible	3	6	9	12	15
	2 Unlikely	2	4	6	8	10
	1 Rare	1	2	3	4	5
		1 Insignificant	2 Minor	3 Moderate	4 Major	5 Catastrophic
IMPACT						

Risk No:	Date identified	Date last reviewed	Risk description & Mitigating Action	Risk Owner	L Score	I Score	Risk Score	Risk Trend	RAG Status
1	05/01/12	18/09/12	<p>Community Opposition – a group called “Voice of the Community” has been created by a few, vocal members of the community who appear to be opposed to the plans for the West Rhyl Housing Regeneration Area. There is a risk that continued opposition will undermine confidence in the strategy and ultimately in delivery. Manage through:</p> <ul style="list-style-type: none"> Regular consultation and promotion in local media High level, consistent and visible organisational commitment to the strategy <p>Action since last update:</p> <ul style="list-style-type: none"> Articles in local press Development of action plan for each project Development of site signage 	Tom Booty	4	3	12	STATIC	AMBER

2	05/01/12	18/09/12	<p>Meeting funding commitments – the £10 million allocated for the West Rhyl Housing Regeneration Area needs to be spent within a two year period commencing April 2012. This is very challenging and it is unlikely that there will be any allowance for carry over between years or at the end of the 2 year period. There is therefore a risk that we will not meet the spend profile, which could in turn jeopardise our ability to deliver the full programme of regeneration in West Rhyl, or worse still leave us with a half completed programme and no funds to complete. Manage through:</p> <ul style="list-style-type: none"> • Establishing a dedicated Project Manager and robust financial management procedures • Ensuring there are sufficient staff resources in other specialist areas to deliver • Plan “contingency projects” which can be implemented to ensure we meet year end spend profiles. <p>Action since last update:</p> <ul style="list-style-type: none"> • DCC cabinet approval to proceed with CPO • DCC Council approval of project 	Tom Booty	3	4	12	STATIC	AMBER
3	05/01/12	18/09/12	<p>Raised Expectations - the Delivery Plan details a number of projects and activities, most of which are currently un-funded, and even when funded are likely to take considerable time to develop and deliver. There is a risk that the expectations for delivery will be raised and then people will become frustrated at the lack of progress. Manage through:</p> <ul style="list-style-type: none"> • Robust project management arrangements • Strong programme management • Regular communication on progress and issues <p>Action since last update:</p> <ul style="list-style-type: none"> • Development of Position Statement regarding plan for review of strategy, priorities and projects 	Tom Booty	3	3	9	STATIC	AMBER

4	05/01/12	18/09/12	<p>Heritage Issues - the proposals for the West Rhyl Housing Regeneration Area includes some demolition of the urban fabric, including properties in the Conservation Area. This may generate opposition from some organisations and individuals, which in turn could jeopardise delivery of the strategy. Manage through:</p> <ul style="list-style-type: none"> Regular communication and engagement with heritage bodies <p>Action since last update:</p> <ul style="list-style-type: none"> Chasing up WG for decision on demolition of Honey Club 	Tom Booty	2	3	6	STATIC	GREEN
5	05/01/12	18/09/12	<p>Lack of universal support – attempts have been made to ensure that all key partner organisations are informed and supportive of the Delivery Plan. Recent flurry of emails voicing concerns about street cleanliness and lack of enforcement threaten to undermine previous universal support.</p> <ul style="list-style-type: none"> Regular communication and involvement of all organisations High level, consistent and visible organisational commitment to the strategy <p>Action since last update:</p> <ul style="list-style-type: none"> Regular meetings with MP and other key town centre individuals Regular attendance at Town Centre Forum 	Tom Booty	3	3	9	STATIC	AMBER
6	05/01/12	18/09/12	<p>Staff resources – the Delivery Plan represents a very substantial body of work for which there are limited staff resources to deliver. Additional resources for the Rhyl Regeneration team have been secured. Manage through:</p> <ul style="list-style-type: none"> we will seek to ensure that associated project management costs are included in funding applications. <p>Action since last update:</p> <ul style="list-style-type: none"> new DCC management structure for regeneration planned restructure of regen service to ensure organisation is geared to deliver 	Tom Booty	2	3	6	STATIC	GREEN